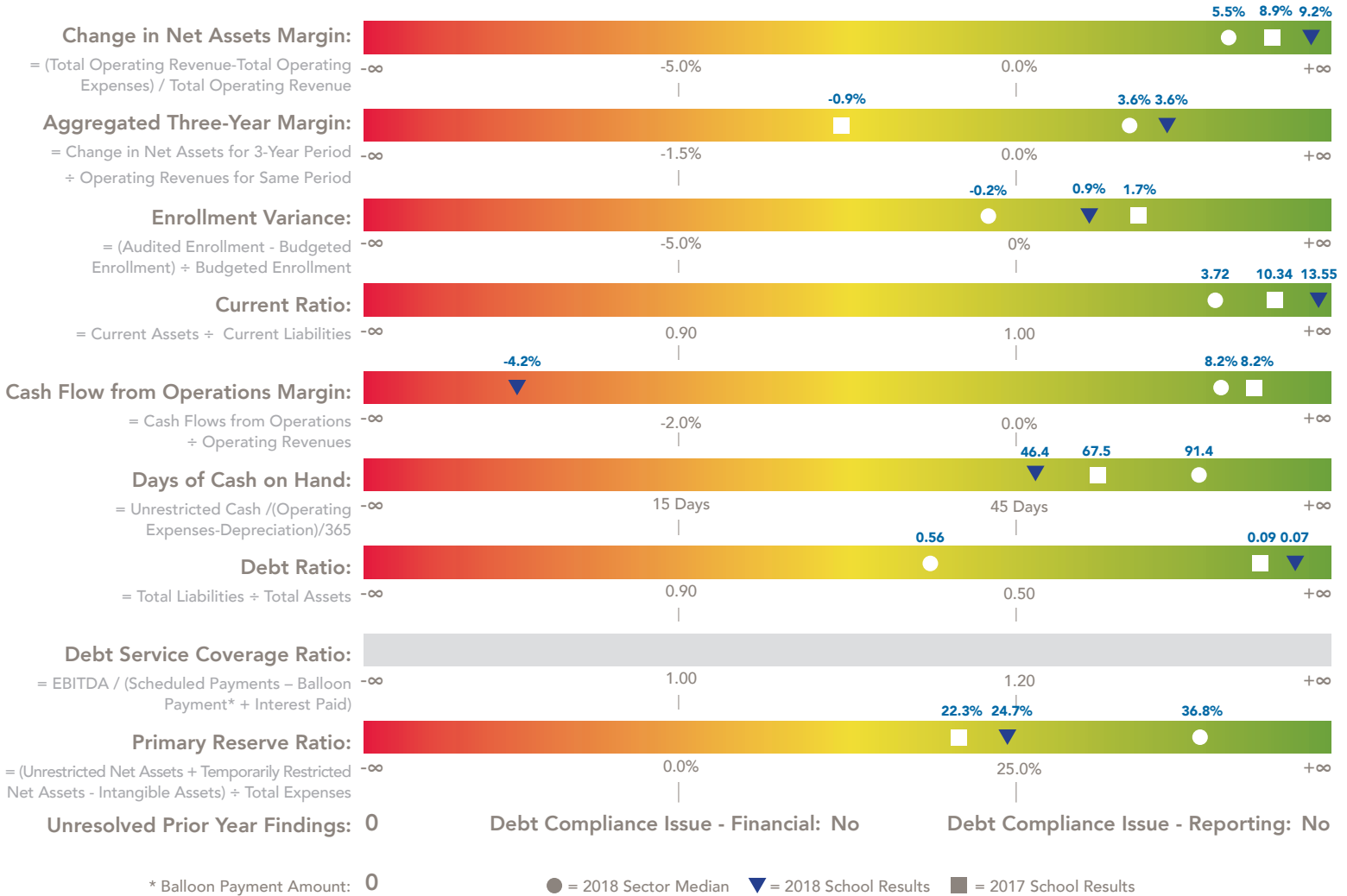


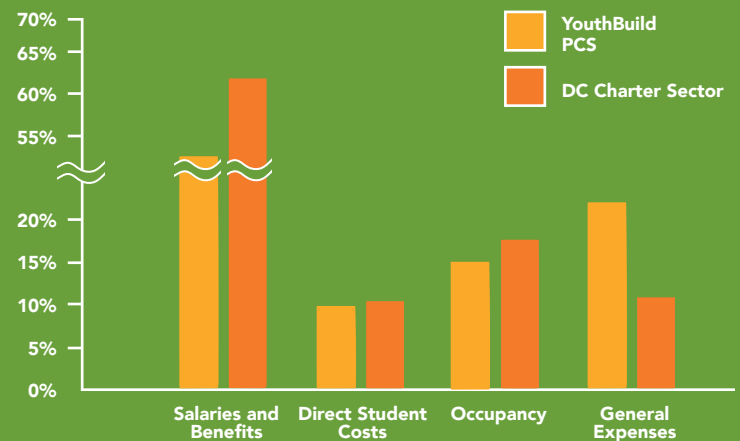
KEY FINANCIAL INDICATORS



Comments from the School

If not for a one-time payment to end the lease with YouthBuild PCS' former landlord, the school would have had positive cash flow from operations again in FY 2018. Without this payment, the school's Financial Analysis Review score would have increased to 100%, which is a truer reflection of YouthBuild PCS' financial strength.

PCS EXPENSES BY CATEGORY



YOUTHBUILD DC PCS

FY2018 Financial Analysis Report

FINANCIAL POSITION

	2018	2017
Total Assets	\$775,737	\$685,308
Current Assets	\$738,679	\$658,743
Total Liabilities	\$54,755	\$63,696
Current Liabilities	\$54,522	\$63,696
Net Asset Position	\$720,982	\$621,612

FINANCIAL ACTIVITIES

	2018	2017
Revenues and Support	\$3,213,770	\$3,061,378
Expenses	\$2,917,927	\$2,788,276
Non-operating Revenues (Expenses)	-\$196,473	-\$54,267
Surplus (Deficit)	\$99,370	\$218,835

AUDIT FINDINGS

	2018	2017
Qualified/Modified/Adverse Opinion on the Financial Statements	No	No
Material Weakness in Internal Control over Financial Reporting (GAS)	No	No
Non-compliance Material to the Financial Statements (GAS)	No	No
Modified Opinion on Major Federal Award Programs (Uniform Guidance)	No	No
Material Weaknesses in the Internal Control over Compliance with Major Federal Programs (Uniform Guidance)	No	No
Findings and Questioned Costs	0	0
Going-Concern Issue	No	No

REVENUES/EXPENSES PER STUDENT

	2018	2017	2018 Sector Median
DC Funding per Student	\$21,243	\$19,538	\$19,243
Grants and Contributions Per Student	\$221	\$213	\$492
Total Revenues per Student	\$27,705	\$26,166	\$22,382
Expenses per Student	\$25,155	\$23,831	\$21,375

PCSB OBSERVATIONS

Many of the school's financial indicators were above DC PCSB's standards in FY 2018. The school had a change in net assets margin of 9.2% and an aggregated three-year margin of 3.6%, evidence of strong financial management. While the school's cash flow from operations was (4.2%) because of a significant increase in receivables, the current ratio was a strong 13.5. The school also had 46 days of cash on hand. These measures reflected that the school had ample liquid assets to meet its short-term obligations. The school had net assets of \$776K and a primary reserve ratio of 24.7.

In July 2017, the school terminated its lease for the rental of a building at 3014 14th Street, NW. This lease was originally scheduled to expire on June 30, 2023. In 2018, the school paid Latin American Youth Center \$196K for the early termination of the lease. In July 2017, the school entered into a two-year lease of 11,000 square feet of a building at 3220 16th Street, NW, from the Holy Spirit Association for the Unification of World Christianity. Rental expense was \$301K for FY 2018.